Much of 2019 was spent considering the direction Van Buren District Library should go in over the next five years. Having a plan with goals and measurable objectives is important. Toward that end, focus groups were conducted in all seven communities that host a VBDL branch. Participants included District Library stakeholders, including Library patrons and local officials. Additionally, a planning day was held with Library staff at every level.

While the Library means different things to different people, there were commonalities of thought among the different groups Library administration spoke with. The first is the Library as “place.” In this age of social media and virtual connectivity, people crave a physical community space to pursue their interests, spend time, and interact with their neighbors in a tangible way. Planning for a better Library isn’t a theoretical exercise, people pay their hard-earned money, on average $75 per household or local business annually, to support a Library they expect to serve as a foundational element of their community. It’s important for the Library to provide an experience that demonstrates the money they pay is being judiciously spent.

Another area of that came-up frequently in the community conversations was literacy. Literacy is foundational to almost any interest an individual, young or old, might have, or any pursuit one wishes to commit to. Michigan’s “Third Grade Reading Law” mandates all children must, with some exceptions, read at grade level midway through elementary school, or be kept from advancing through the rest of their education until they do. While the law places the onus on public schools and the students themselves, public libraries are uniquely positioned to assist with the goal of a universally literate society.

Additionally, a trend emerging in the world of public libraries, of which you may be aware, is the growing body of evidence that indicates the practice of public libraries levying overdue fines deters library use. Public libraries assess overdue fees as part of a well-intentioned effort to induce library patrons to return borrowed items so others may use them. However, this practice actually has the opposite effect, keeping the very people public libraries are here to serve away due to outstanding late fees or the embarrassment of having returned items to the library past the due date.

After listening to the people who live in the communities of the Van Buren Library District, and considering the trends of the times, the Library Board and administration have drafted several goals, which comprise VBDL’s strategic plan. Over the next five years, Van Buren District Library intends to reaffirm its commitment to the people of our Library District, by advancing literacy for people of all ages, providing better facilities for use as a community commons, and removing barriers to library use for all people. Through these efforts, Van Buren District Library will demonstrate its enduring value in these changing times as a cornerstone institution of Van Buren County.

Sincerely,
Dan Hutchins
Director
Van Buren District Library

VAN BUREN DISTRICT LIBRARY STRATEGIC PLAN: 2020-2024

1. **Advance Literacy to Improve the Quality of Life for All Ages.**
   Literacy is foundational to everything else one wishes to achieve in life. If one may read, one may acquire any skill.

2. **Enhance Accessibility to Library Resources.**
   In recent times public libraries have become increasingly aware the methods traditionally used to facilitate the equitable sharing of resources, such as late or overdue fees, actually have the opposite effect of keeping some people away. In response to this growing body of evidence, Van Buren District Library has eliminated all late fees as of November 1, 2019. Not only have late fees been eliminated for future library transactions, but also all current outstanding overdue charges on all existing library card accounts have been forgiven. Literacy shouldn’t be just for people who may pay, literacy is for everybody, regardless of their circumstances.

3. **Update Library Facilities to Better Meet the Needs of the Community.**
   The Library is a community space where anyone, of any means, may go for self-enrichment, to meet with others, or as a place to spend time, no purchase necessary. Many VBDL locations offer meeting rooms and spaces for community or personal use.

4. **Demonstrate Value to the Community.**
   While many think of the Library as a building full of books, it is much more than that. The Library offers in-person experiences such as classes, events, and exposure to new ideas. The Library also offers technology and connectivity that one might not have access to otherwise.
2019 VOLUNTEERS

Sandra Ackerman
Lisa Adams
Lucille Bergen
Cadence Brown
Josie Bull
Denise Campagna
Sal Campagna
Luke Caruso
Katrina Chan
Deb Chandler
Jasmin Chavez
Violeta Chavez
Ana Chin
Dee Clement
Joy Cole
Kriss Colgren
Crista Cornejo
Diane Corradini
Charlette Cruse
Loryn Davidson
Bertha Denemy
Ginny Drogel
Sue Dunton
Wendy Estrada
Cheryl Evick
Morgan Evick
Ginny Field
Laura French
Nancy Ford
Michele Gateley
Sue Gibbs
Jonathon Gingerich
Bette Glindmeyer
Katheylynn Gold
LaDonna Golden
Peggy Goodrich
Phyllis Graham
Grace Gustafson
Emma Haken
Cathy Hampton
Nancy Hanners
Anne Hawkinsin
Davin Healy
Jeff Heaton
Theresa Heaton
Jackie Hemingway
Amy Higbee
Pauline Hoadley
Dorothy Elaine
Holmes
Candace Hogue
Dennis Hurlbut
Wynne Hurlbut
Kim Ingalls
Carol Iverson
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Cailin Kessen
Clay Kessen
Kira Kessen
Terra Klein
Pam Knight
Char Kolon
Paul Kolon
Summer LaMountain
Geri Lima
Susan Marks
Linda Marshall
Gene Mazlin
Vicki Mazlin
Ronald McAdam
Jeri Mills
Angie Moe
Carol Nelson
Kelly O’Leary
Deb Overhuel
Madison P
David Podalack
Sue Percival
Hannah Phillips
Emma Pratt
Anna Pride
Clara Pride
Sue Putt
Linda Read
Tamiko Rehagen
Marilyn Rendell
Wayne Rendell
Michelle Renee-Vyverman
Joyce Riggins
Helene Rivers
Jean Robinson
Sarah Rodriguez
Jane Ross
Cheryl Rumery
Rich Rumery
Paul Schultz
Jim Sebree
Edward Sichterman
Katie Siple
Marianne Sipka
Cathy Sivak
Theresa Soloma
Darlene Spalo
McKinley Springett
Judy Stackpole
Debby Stassek
Nolan Stratton
Carolyn Stuckum
Bonita Suter
Marlene Suter
Cimarron Tarpey
Jian Toy
Marilyn Vana
Lakia Wallace
Alesia Webb
Mary Webster
Luanne Wright
Marty Youngblood

#todaywasgood
todaywasfun

#librariansarefun

#Ifyouneverdidyoushould
These things are fun and fun is good
2019 STATISTICS

Events & Classes
- Events & Classes – 1,841
- Attendance – 23,788
- Summer Reading Program Attendance – 4,673

Comparative Branch
- Total Circulation = 288,033 items
  - Antwerp: 77,252 or 27%
  - Webster: 72,655 or 25%
  - Bangor: 31,316 or 11%
  - Lawrence: 24,856 or 9%
  - Bloomingdale: 19,851 or 7%
  - Gobles: 18,626 or 6%
  - Covert: 13,106 or 5%
  - Items Loaned to Other Libraries: 15,924
  - Items Borrowed from MeLCat for VBDL Patrons: 17,701

Items
- Items Checked-Out – 288,033
- Items Loaned to other Michigan Libraries – 15,924
- Items Borowed from MeLCat for VBDL Patrons – 17,701

Service Population- 44,265
- Number of Visitors- 184,306
- Total Active, Registered Cardholders - 16,265

Computers
- Number of Public Computer Uses – 21,316
- Number Wifi Uses – 37,448
- Ebooks, films, television, and music streamed or downloaded – 29,903

Collection Size by Format
- Collection Size by Format – 218,713
  - Books – 157,141 or 72%
  - Digital (ebooks, e-audiobooks, streaming films, etc.) – 40,849 or 19%
  - DVDs – 14,000 or 6%
  - Audiobooks – 3,484 or 2%
  - Magazines – 3,239 or 1%

Circulation by Collection
- Children’s Books – 93,415 or 32%
- Adult Books – 52,577 or 18%
- Adult DVDs & Audiobooks – 46,977 or 16%
- Special Collections – 35,943 or 12%
- Digital Books, Audio Books, Films, etc. – 29,957 or 10%
- Misc. Items Loaned to Other Libraries – 17,701 or 6%
- Children’s DVDs & Audiobooks – 11,463 or 4%

#kidsonthemove
Smithsonian Webster Memorial, Decatur, had the honor in 2019 of being one of six host sites for a Smithsonian Institution Traveling Exhibit. Crossroads: Change in Rural America, made possible with support from Michigan Humanities. The exhibit was open to the public from October 18 through December 5.

The exhibition examines the evolving landscape of rural America by showcasing how small towns became centers of commerce, trade, local politics and culture. Through interactive kiosks and free-standing displays, the exhibit addresses the future of rural America by highlighting how small towns have changed over the past century and how they might be reshaped for the future.

The official opening ceremony, held on October 26, featured entertainment from Illinois singer/songwriter and two-time Illinois State Scholar Chris Valillo, while Crossroads curator, Dr. Debra Reid of The Henry Ford, assisted Local History Librarian Amy Druskovich with the ribbon cutting.

The exhibit was seen by almost 8,000 visitors, including 593 students from Decatur Public Schools. Students were given postcards to fill out which asked them to answer various questions. One question, in particular “What are three things you would miss about this community if you had to leave?” elicited many poignant answers from the students:

“I would miss all the nice people. I would miss the wonderful nature and the care of others helping others.”

“I would miss riding on the tractor, playing with my trucks out in the fields and picking corn with my dad.”

“I would miss all the nice people. I would miss all the good restaurants. I would miss all the good movies.”

“I would miss the amazing friends I’ve made here. I would miss the fresh, nonpolluted air and all the stars I can see before I go to bed.”

Crossroads first stop in Michigan was at the Old Mill Museum in Dundee. After its stay in Decatur, the exhibit was scheduled to travel to the Crawford County Library, Grayling; Reed City Area District Library, Presque Isle District Library, Rogers City; and Pickford Community Library in the Upper Peninsula.

The exhibition is part of Museum on Main Street, a collaboration between the Smithsonian Institution and State Humanities Councils nationwide. Support for Museum on Main Street has been provided by the United States Congress.
## Statements of Activities for the Year Ended December 31, 2019

### Revenues:

<table>
<thead>
<tr>
<th>Source</th>
<th>General Fund</th>
<th>Endowment Fund</th>
<th>Total - Modified Accrual Basis</th>
<th>GASB No. 34 Adjustments</th>
<th>Library as a Whole Statement of Activities - Full Accrual Basis</th>
</tr>
</thead>
<tbody>
<tr>
<td>Taxes</td>
<td>$1,879,381</td>
<td>-</td>
<td>$1,879,381</td>
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<td>$1,879,381</td>
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<tr>
<td>State Sources</td>
<td>35,066</td>
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<tr>
<td>Penal Fines</td>
<td>169,459</td>
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<td>169,459</td>
<td>-</td>
<td>169,459</td>
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<td>Fees and Book Fines</td>
<td>33,321</td>
<td>-</td>
<td>33,321</td>
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<td>33,321</td>
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<td>Investment Income</td>
<td>37,957</td>
<td>7,775</td>
<td>119,566</td>
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<td>119,566</td>
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<tr>
<td>Local Contributions and Other</td>
<td>111,791</td>
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<td><strong>Total Revenues</strong></td>
<td><strong>$2,266,975</strong></td>
<td><strong>7,775</strong></td>
<td><strong>$2,274,750</strong></td>
<td>-</td>
<td><strong>$2,274,750</strong></td>
</tr>
</tbody>
</table>

### 2019 Donors

- Jack & Janet Abshagen
- Allan B. Copley Foundation
- Kathy Argo
- Mr. & Mrs. Gary Austin
- Dale & Evelyn Avery
- Mr. & Mrs. Steven Baldus
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- Mr. & Mrs. Michael Carpp
- Mr. & Mrs. James Crandall
- Decatur Study Club
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- Sharon Doelker
- Mary Dorr
- Dawn Drake
- Julie Ekema
- Cathy Esman
- Final Gravity
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- Judy Fusko
- Mr. & Mrs. Dale French
- Friends of the Van Buren District Library
- Friends of the Van Buren District Antwerp Sunshine Library
- Friends of the Van Buren District Library Lawrence Branch
- Library Bangor Branch
- Friends of the Van Buren District Library Bloomingdale Branch
- Friends of the Van Buren District Library Covert Branch
- Friends of the Van Buren District Library Gobles Branch
- Friends of the Van Buren District Library Lawrence Branch
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- Lucille Hood
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- Diane Taylor
- Mr. & Mrs. Glen Thomsen
- Janet Utter
- Mary Utter
- Van Buren County C.A.N. Council
- Mr. & Mrs. David Watt
- Mr. & Mrs. James Winebrener
### STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE/
STATEMENTS OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2019

<table>
<thead>
<tr>
<th>EXPENDITURES/EXPENSES:</th>
<th>GENERAL FUND</th>
<th>ENDOWMENT FUND</th>
<th>TOTAL-MODIFIED ACCRUAL BASIS</th>
<th>GASB NO. 34 ADJUSTMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>SALARIES</td>
<td>$1,082,200</td>
<td>-</td>
<td>$1,082,200</td>
<td>$ (12,163)</td>
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<tr>
<td>PAYROLL TAXES</td>
<td>80,277</td>
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<td>80,277</td>
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<td>INSURANCE (HEALTH, LIFE, DISABILITY, W/C)</td>
<td>85,623</td>
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<td>85,623</td>
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<tr>
<td>PENSION</td>
<td>181,663</td>
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<td>181,663</td>
<td>(52,068)</td>
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<tr>
<td>OFFICE AND LIBRARY SUPPLIES</td>
<td>13,761</td>
<td>-</td>
<td>13,761</td>
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</tr>
<tr>
<td>POSTAGE, PRINTING, COPYING</td>
<td>18,157</td>
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<td>18,157</td>
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<tr>
<td>GAS AND OIL</td>
<td>2,815</td>
<td>-</td>
<td>2,815</td>
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<td>JANITOR SUPPLIES</td>
<td>4,600</td>
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<tr>
<td>PROFESSIONAL FEES</td>
<td>91,782</td>
<td>-</td>
<td>91,782</td>
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<tr>
<td>DUES AND SUBSCRIPTIONS</td>
<td>1,445</td>
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<td>1,445</td>
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<td>CONTRACTUAL SERVICES</td>
<td>30,602</td>
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<td>30,602</td>
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<td>UTILITIES</td>
<td>66,817</td>
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<td>66,817</td>
<td>-</td>
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<tr>
<td>TELEPHONE</td>
<td>15,066</td>
<td>-</td>
<td>15,066</td>
<td>-</td>
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<tr>
<td>TRAVEL</td>
<td>9,078</td>
<td>-</td>
<td>9,078</td>
<td>-</td>
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<td>PROMOTIONAL AND READING PROGRAMS</td>
<td>34,306</td>
<td>-</td>
<td>34,306</td>
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</tr>
<tr>
<td>GENERAL AND VEHICLE INSURANCE</td>
<td>6,557</td>
<td>-</td>
<td>6,557</td>
<td>-</td>
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<tr>
<td>MAINTENANCE</td>
<td>33,655</td>
<td>-</td>
<td>33,655</td>
<td>-</td>
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<tr>
<td>CONTINUING EDUCATION</td>
<td>4,541</td>
<td>-</td>
<td>4,541</td>
<td>-</td>
</tr>
<tr>
<td>CAPITAL OUTLAY</td>
<td>44,362</td>
<td>-</td>
<td>44,362</td>
<td>(21,986)</td>
</tr>
<tr>
<td>AUDIOVISUAL, BOOKS, AND PERIODICALS</td>
<td>238,994</td>
<td>-</td>
<td>238,994</td>
<td>(173,359)</td>
</tr>
<tr>
<td>INTERNET FEES</td>
<td>15,720</td>
<td>-</td>
<td>15,720</td>
<td>-</td>
</tr>
<tr>
<td>TAX REPAYMENT</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>MISCELLANEOUS</td>
<td>135</td>
<td>-</td>
<td>135</td>
<td>-</td>
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<tr>
<td>GRANT</td>
<td>30,000</td>
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<td>30,000</td>
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<td>DEPRECIATION</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>213,163</td>
</tr>
<tr>
<td><strong>TOTAL EXPENDITURES/EXPENSES</strong></td>
<td><strong>$2,092,156</strong></td>
<td><strong>$2,092,156</strong></td>
<td><strong>$ (46,413)</strong></td>
<td><strong>$2,045,743</strong></td>
</tr>
</tbody>
</table>

**EXCESS OF REVENUES OVER EXPENDITURES/EXPENSES**

- **GENERAL FUND**: $174,819
- **ENDOWMENT FUND**: $7,775
- **TOTAL-MODIFIED ACCRUAL BASIS**: $182,594
- **GASB NO. 34 ADJUSTMENTS**: $46,413

**OTHER FINANCING SOURCES (USES)**

- OPERATING TRANSFERS IN/(OUT)
- **TOTAL-**

**NET CHANGE IN FUND BALANCES/NET POSITION**

- **GENERAL FUND**: $174,819
- **ENDOWMENT FUND**: $7,775
- **TOTAL-MODIFIED ACCRUAL BASIS**: $182,594
- **GASB NO. 34 ADJUSTMENTS**: $46,423

**FUND BALANCE/NET POSITION-BEGINNING OF YEAR**

- **GENERAL FUND**: $1,849,235
- **ENDOWMENT FUND**: $192,614
- **TOTAL-MODIFIED ACCRUAL BASIS**: $2,041,849

**FUND BALANCE/NET POSITION-END OF YEAR**

- **GENERAL FUND**: $2,024,054
- **ENDOWMENT FUND**: $200,389
- **TOTAL-MODIFIED ACCRUAL BASIS**: $2,224,443
- **GASB NO. 34 ADJUSTMENTS**: $706,084

**LIBRARY AS A WHOLE**

- **STATEMENT OF ACTIVITIES-FULL ACCRUAL BASIS**
  
  - **TOTAL EXPENDITURES/EXPENSES**: $2,045,743
  
  - **EXCESS OF REVENUES OVER EXPENDITURES/EXPENSES**: $229,007
  
  - **OTHER FINANCING SOURCES (USES)**
    - OPERATING TRANSFERS IN/(OUT)
    - **TOTAL**
  
  - **NET CHANGE IN FUND BALANCES/NET POSITION**: $229,007
  
  - **FUND BALANCE/NET POSITION-BEGINNING OF YEAR**: $2,041,849
  
  - **FUND BALANCE/NET POSITION-END OF YEAR**: $2,224,443

**LIBRARY AS A WHOLE STATEMENT OF ACTIVITIES-FULL ACCRUAL BASIS**

- **TOTAL EXPENDITURES/EXPENSES**: $2,045,743
- **EXCESS OF REVENUES OVER EXPENDITURES/EXPENSES**: $229,007
- **OTHER FINANCING SOURCES (USES)**
  - OPERATING TRANSFERS IN/(OUT)
  - **TOTAL**
- **NET CHANGE IN FUND BALANCES/NET POSITION**: $229,007
- **FUND BALANCE/NET POSITION-BEGINNING OF YEAR**: $2,041,849
- **FUND BALANCE/NET POSITION-END OF YEAR**: $2,224,443
WEBSTER MEMORIAL LIBRARY DECATUR
District Administrative Offices
200 North Phelps Street, Decatur, MI  49045
Phone: 269.423.4771 | Fax: 269.423.8373
www.facebook.com/VBDLWebsterMemorial
HOURS:
 Monday – Thursday: 9:00 a.m. – 8:00 p.m.*
 Friday: 9:00 a.m. to 5:00 p.m.
 Saturday: 9:00 a.m. to 3:00 p.m.
* Webster Memorial Library closes at 7:00 p.m.,
Monday – Thursday, between Memorial Day and Labor Day.

ANTWERP SUNSHINE LIBRARY
24823 Front Avenue, Mattawan, MI  49071
Phone: 269.668.2534 | Fax: 269.668.5332
www.facebook.com/VBDLAntwerp
HOURS:
 Monday – Wednesday: 10:00 a.m. to 7:00 p.m.
 Thursday & Friday: 10:00 a.m. to 5:00 p.m.
 Saturday: 10:00 a.m. to 4:00 p.m.

BANGOR BRANCH LIBRARY
420 Division Street, Bangor, MI  49013
Phone: 269.427.8810 | Fax: 269.427.0588
www.facebook.com/bangorbranch
HOURS:
 Monday-Wednesday: 9:00 a.m. to 7:00 p.m.
 Thursday-Friday: 9:00 a.m. to 5:00 p.m.
 Saturday: 9:00 a.m. to 2:00 p.m.

BLOOMINGDALE BRANCH LIBRARY
109 East Kalamazoo, Bloomingdale, MI  49026
Phone: 269.521.7601 | Fax: 269.521.7614
www.facebook.com/VBDLBloomingdale
HOURS:
 Monday-Wednesday: 10:00 a.m. to 7:00 p.m.
 Thursday-Friday: 10:00 a.m. to 5:00 p.m.
 Saturday: 10:00 a.m. to 3:00 p.m.

COVERT BRANCH LIBRARY
33680 M-140 Hwy, Covert, MI  49043
Phone: 269.764.1298 | Fax: 269.764.0433
www.facebook.com/covertbranch
HOURS:
 Monday-Wednesday: 10:00 a.m. to 7:00 p.m.
 Thursday: 10:00 a.m. to 6:00 p.m.
 Friday: 10:00 a.m. to 5:00 p.m.
 Saturday: 10:00 a.m. to 3:00 p.m.

GOBLES BRANCH LIBRARY
105 East Main Street, Gobles, MI  49055
Phone: 269.628.4537 | Fax: 269.628.0362
www.facebook.com/GoblesBranchVBDL
HOURS:
 Monday-Wednesday: 10:00 a.m. to 7:00 p.m.
 Thursday-Friday: 10:00 a.m. to 5:00 p.m.
 Saturday: 10:00 a.m. to 3:00 p.m.

LAWRENCE BRANCH LIBRARY
212 North Paw Paw Street, Lawrence, MI  49064
Phone: 269.674.3200 | Fax: 269.674.3704
www.facebook.com/lawrencecommunitybranch
HOURS:
 Monday-Wednesday: 10:00 a.m. to 7:00 p.m.
 Thursday-Friday: 10:00 a.m. to 5:00 p.m.
 Saturday: 10:00 a.m. to 3:00 p.m.

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DENISE CAMPAGNA  
BRUCE CUTTING  
ELIZABETH GODWIN  
SANDRA HANSON  
CATHERINE HULIN  
BETTY MARKEL  
WAYNE RENDELL  
Bloomingdale  
Lawrence  
Antwerp Twp., Chair  
Decatur  
Van Buren County,  
Secretary/Treasurer  
Gobles  
Bangor  
Covert, Vice-Chair

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